

**Tla-o-qui-aht First Nation**  
**Consolidated Schedules of Revenue and Expenses**  
*March 31, 2021*  
*(Unaudited - see Notice to Reader)*

## Notice To Reader

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On the basis of information provided by management, we have compiled the schedules of revenue and expenses of Tla-o-qui-aht First Nation for the year ended March 31, 2021. We have not performed an audit or a review engagement in respect of these financial statements and, accordingly, we express no assurance thereon. Readers are cautioned that these statements may not be appropriate for their purposes.

Nanaimo, British Columbia

July 29, 2021

MNP LLP

Chartered Professional Accountants

**Tla-o-qui-aht First Nation**  
**Schedule 1 - Reconciliation of Audited Consolidated**  
**Surplus to Surplus per Departmental Schedules**

*For the year ended March 31, 2021*

*(Unaudited - see Notice to Reader)*

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	<b>2021</b>	2020
<b>Annual surplus (deficit) per audited consolidated financial statements</b>	<b>(1,081,895)</b>	3,872,587
Expense capital items	<b>(984,701)</b>	(291,455)
Reverse amortization	<b>3,160,628</b>	3,125,384
<b>Annual surplus per departmental schedules</b>	<b>1,094,032</b>	<b>6,706,516</b>

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**Tla-o-qui-aht First Nation**  
**Schedule 2 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<i>Schedule #</i>	<i>NTC Revenue</i>	<i>Other Revenue (Loss)</i>	<i>Total Revenue (Loss)</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Annual Surplus (Deficit)</i>
<b>Administration</b>							
Administration	3	653,191	47,566	700,757	177,243	-	523,514
Governance	4	401,725	11,567	413,292	391,972	-	21,320
Treaty Administration	5	225,431	72,505	297,936	151,071	-	146,865
Ottawa Trust Funds	6	-	69,615	69,615	-	-	69,615
		1,280,347	201,253	1,481,600	720,286	-	761,314
<b>Public Works</b>							
Meares Island Cultural Centre	9	-	29,150	29,150	41,909	-	(12,759)
Treaty Office	10	-	53,050	53,050	35,966	-	17,084
Health Clinic - Opitsaht	11	7,999	4,400	12,399	14,030	-	(1,631)
Maintenance Shed - TyHistanis	12	-	4,400	4,400	3,741	-	659
Public Works - Opitsaht	13	416,859	133	416,992	326,707	-	90,285
Public Works - TyHistanis & Eso	14	869,217	102,080	971,297	1,224,913	-	(253,616)
Geothermal	15	-	-	-	266,061	-	(266,061)
Capital Infrastructure	16	215,987	-	215,987	(28,182)	-	244,169
Capital Assets	17	-	-	-	-	(984,701)	(984,701)
Capital Asset Provision Prgm	18	-	-	-	2,709,032	2,709,032	-
School Boat / Water Taxi	19	130,660	51,912	182,572	239,641	-	(57,069)
Esowista Youth Centre / Former Daycare	20	-	8,800	8,800	16,066	-	(7,266)
Emergency Operations Center	21	136,960	-	136,960	193	-	136,767
TyHistanis Youth Center	22	-	-	-	4,274	-	(4,274)
Tonquin Trail	23	-	(3,989)	(3,989)	-	-	(3,989)
Health Centre - TyHistanis	24	33,631	42,300	75,931	67,385	-	8,546
		1,811,313	292,236	2,103,549	4,921,736	1,724,331	(1,093,856)
<b>Community &amp; Human Services</b>							
Social Development	25	99,598	2,558	102,156	102,571	-	(415)
Social Assistance	26	780,640	-	780,640	759,558	-	21,082
Health - Administration	27	582,418	169,620	752,038	681,878	-	70,160
Health - Home & Community Care	28	-	1,828	1,828	11,665	-	(9,837)
Family Care	29	375,245	30,452	405,697	226,955	-	178,742
Alcohol and Drug	30	98,766	2,888	101,654	113,130	-	(11,476)
Families In Crisis	31	764,770	343,572	1,108,342	741,861	-	366,481
Warriors	33	-	76,800	76,800	6,841	-	69,959
National Child Benefit	34	-	-	-	4,500	-	(4,500)
		2,701,437	627,718	3,329,155	2,648,959	-	680,196
<b>Natural Resources</b>							
Tribal Parks	35	32,498	790,105	822,603	332,912	35,000	524,691

**Tla-o-qui-aht First Nation**  
**Schedule 2 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<i>Schedule #</i>	<i>NTC Revenue</i>	<i>Other Revenue</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>
Natural Resources	36	115,453	494,603	610,056	254,229	(35,000)	320,827
T'aaq-Wiihak	37	-	4,550	4,550	122,495	-	(117,945)
Aboriginal Fishing Strategies	38	221,126	-	221,126	98,157	-	122,969
Salmon Enhancement Program	39	-	130,810	130,810	134,041	-	(3,231)
Tranquil Creek	40	-	30,000	30,000	-	-	30,000
Land Use Planning (DL124)	41	50,000	-	50,000	7,366	-	42,634
Enterprise Fund	42	-	(64,487)	(64,487)	38,810	-	(103,297)
		<b>419,077</b>	<b>1,385,581</b>	<b>1,804,658</b>	<b>988,010</b>	<b>-</b>	<b>816,648</b>
<b>Education</b>							
Education	44	380,904	166,384	547,288	306,456	-	240,832
Headstart	45	221,129	284,456	505,585	483,289	(16,182)	6,114
Youth Worker	46	45,342	143,684	189,026	188,088	-	938
Culture and Language	47	-	178,046	178,046	194,228	16,182	-
		<b>647,375</b>	<b>772,570</b>	<b>1,419,945</b>	<b>1,172,061</b>	<b>-</b>	<b>247,884</b>
<b>Housing</b>							
Social Housing 6 Units	48	-	121,289	121,289	(72,837)	86,866	280,992
Social Housing 12 Units Opitsaht	49	-	115,411	115,411	230,148	104,168	(10,569)
Social Housing - 6 Units TyHistanis	50	-	93,908	93,908	161,376	58,846	(8,622)
Four Plex & Band Owned Housing	51	169,822	546,858	716,680	851,889	-	(135,209)
Band Owned 13 Units Ty Histanis	52	-	-	-	2,732	-	(2,732)
Social Housing 16 Units	53	-	-	-	(16,573)	-	16,573
Social Housing 7 Units TyHistanis	54	-	92,887	92,887	178,542	76,309	(9,346)
9 Units Elders Band Owned Housing	55	-	-	-	111	-	(111)
Social Housing 12 Units TyHistanis	56	-	190,895	190,895	492,965	125,407	(176,663)
Housing Renovations	57	-	400	400	360,132	-	(359,732)
Container Housing	58	-	249,011	249,011	162,196	-	86,815
12 Units - 3 4Plexs TyHistanis	59	-	450	450	-	-	450
		<b>169,822</b>	<b>1,411,109</b>	<b>1,580,931</b>	<b>2,350,681</b>	<b>451,596</b>	<b>(318,154)</b>
<b>Total</b>		<b>7,029,371</b>	<b>4,690,467</b>	<b>11,719,838</b>	<b>12,801,733</b>	<b>2,175,927</b>	<b>1,094,032</b>

**Tla-o-qui-aht First Nation**  
**Administration**

**Schedule 3 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	422,287	653,191	524,838
Other revenue and recoveries	-	23,388	142,003
Interest income	60,000	24,178	68,392
Administration fees	653,192	-	-
	<b>1,135,479</b>	<b>700,757</b>	<b>735,233</b>
<b>Expenses</b>			
Administration (recovery)	(786,406)	(799,884)	(776,403)
Bank charges and interest	10,800	15,046	4,745
Contracted services	97,400	130,980	151,484
Equipment and furniture	-	24,349	14,101
Equipment lease	13,000	9,725	14,206
Fees, licences and dues	8,000	7,635	11,346
Freight and postage	3,000	3,447	4,326
Honoraria	93,500	24,041	58,038
Insurance	11,000	11,850	10,690
Materials	29,000	36,577	34,444
Meeting	8,000	6,465	8,871
Miscellaneous	-	11,188	11,137
Professional fees	56,940	20,057	99,197
Rent	38,400	35,200	38,400
Salaries and benefits	594,850	535,100	425,574
Technical support	16,000	9,227	17,418
Telecommunications	52,000	75,707	49,941
Training	30,790	10,859	25,168
Travel	17,000	4,506	17,489
Utilities	3,000	5,168	4,833
	<b>296,274</b>	<b>177,243</b>	<b>225,005</b>
<b>Surplus before transfers</b>	<b>839,205</b>	<b>523,514</b>	<b>510,228</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>(187,803)</b>
<b>Annual surplus</b>	<b>839,205</b>	<b>523,514</b>	<b>322,425</b>

**Tla-o-qui-aht First Nation**  
**Governance**

**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	333,711	401,725	323,167
Other revenue and recoveries	-	-	2,956
Donations	-	11,567	8,433
	<b>333,711</b>	<b>413,292</b>	<b>334,556</b>
<b>Expenses</b>			
Administration	40,045	40,143	57,713
Contracted services	26,000	18,400	26,471
Election, membership code	5,000	1,750	5,725
Fees, licences and dues	-	-	1,250
Honoraria	269,400	300,358	277,061
Meeting	34,000	14,513	26,526
Professional fees	10,000	247	4,783
Salaries and benefits	10,068	9,928	8,329
Telecommunications	7,200	550	500
Training	6,735	-	1,831
Travel	50,000	6,083	52,013
	<b>458,448</b>	<b>391,972</b>	<b>462,202</b>
<b>Surplus (Deficit) before transfers</b>	<b>(124,737)</b>	<b>21,320</b>	<b>(127,646)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>147,233</b>
<b>Annual surplus (deficit)</b>	<b>(124,737)</b>	<b>21,320</b>	<b>19,587</b>

**Tla-o-qui-aht First Nation**  
**Treaty Administration**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	-	<b>225,431</b>	-
Province of British Columbia	-	<b>75,000</b>	-
British Columbia Treaty Commission	-	<b>(2,495)</b>	121,233
	-	<b>297,936</b>	121,233
<b>Expenses</b>			
Administration	-	-	23,896
Contracted services	-	<b>148,773</b>	30,776
Honoraria (recovery)	-	<b>(200)</b>	19,593
Meeting	-	-	8,760
Professional fees	-	<b>2,100</b>	-
Salaries and benefits	-	<b>308</b>	28,986
Travel	-	<b>90</b>	5,019
	-	<b>151,071</b>	117,030
<b>Surplus before other items</b>	-	<b>146,865</b>	4,203
<b>Other items</b>			
Forgiveness of Treaty loan	-	-	5,614,886
<b>Annual surplus</b>	-	<b>146,865</b>	5,619,089



**Tla-o-qui-aht First Nation**  
**Ottawa Trust Funds**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue	2,580	4,358	2,584
Lease income	57,900	57,900	57,900
Interest income	7,500	7,357	5,768
	<b>67,980</b>	<b>69,615</b>	66,252
<b>Surplus before transfers</b>	<b>67,980</b>	<b>69,615</b>	66,252
<b>Transfers between programs</b>	-	-	(67,980)
<b>Annual surplus (deficit)</b>	<b>67,980</b>	<b>69,615</b>	(1,728)

**Tla-o-qui-aht First Nation**  
**Container Housing**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Equipment and furniture	-	-	29,657
<b>Annual Deficit</b>	-	-	(29,657)

**Tla-o-qui-aht First Nation**  
**Daycare Centre**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Equipment and furniture	-	-	43
Salaries and benefits	-	-	20
	-	-	63
<b>Annual deficit</b>	-	-	(63)

**Tla-o-qui-aht First Nation**  
**Meares Island Cultural Centre**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Rental income	28,800	29,150	29,050
<b>Expenses</b>			
Administration	3,456	3,456	3,744
Insurance	2,053	2,539	2,592
Janitorial and supplies	2,000	442	3,536
Materials	1,500	4,544	2,347
Repairs and maintenance	2,000	5,071	2,281
Salaries and benefits	13,433	18,196	15,590
Utilities	8,500	7,661	8,492
	<b>32,942</b>	<b>41,909</b>	<b>38,582</b>
<b>Deficit before transfers</b>	<b>(4,142)</b>	<b>(12,759)</b>	<b>(9,532)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>(302)</b>
<b>Annual deficit</b>	<b>(4,142)</b>	<b>(12,759)</b>	<b>(9,834)</b>

**Tla-o-qui-aht First Nation**  
**Treaty Office**

**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Rental income	57,600	53,050	57,600
<b>Expenses</b>			
Administration	6,912	6,912	5,808
Insurance	747	760	776
Janitorial and supplies	20,360	18,488	19,423
Materials	2,000	1,466	1,606
Repairs and maintenance	3,000	1,603	4,832
Salaries and benefits	-	-	493
Utilities	8,000	6,737	6,966
	<b>41,019</b>	<b>35,966</b>	39,904
<b>Surplus before transfers</b>	<b>16,581</b>	<b>17,084</b>	17,696
<b>Transfers between programs</b>	-	-	(8,485)
<b>Annual surplus</b>	<b>16,581</b>	<b>17,084</b>	9,211

**Tla-o-qui-aht First Nation**  
**Health Clinic - Opitsaht**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	13,957	7,999	8,000
Rental income	4,800	4,400	4,800
	<b>18,757</b>	<b>12,399</b>	<b>12,800</b>
<b>Expenses</b>			
Administration	2,251	2,251	2,251
Insurance	1,992	1,980	2,022
Janitorial and supplies	5,000	305	15
Materials	500	153	11
Repairs and maintenance	2,960	2,275	1,600
Utilities	7,000	7,066	6,271
	<b>19,703</b>	<b>14,030</b>	<b>12,170</b>
<b>Annual surplus (deficit)</b>	<b>(946)</b>	<b>(1,631)</b>	<b>630</b>

**Tla-o-qui-aht First Nation**  
**Maintenance Shed - TyHistanis**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Rental income	4,800	4,400	4,800
<b>Expenses</b>			
Administration	576	576	773
Insurance	1,000	-	867
Janitorial and supplies	2,000	1,525	2,148
Materials	500	39	20
Repairs and maintenance	500	-	-
Salaries and benefits	-	-	581
Utilities	900	1,601	980
	<b>5,476</b>	<b>3,741</b>	<b>5,369</b>
<b>Surplus (deficit) before transfers</b>	<b>(676)</b>	<b>659</b>	<b>(569)</b>
<b>Transfer between programs</b>	<b>-</b>	<b>-</b>	<b>197</b>
<b>Annual surplus (deficit)</b>	<b>(676)</b>	<b>659</b>	<b>(372)</b>

**Tla-o-qui-aht First Nation**  
**Public Works - Opitsaht**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	309,797	416,859	350,691
Other revenue and recoveries	-	243	(9,689)
Rental income	-	(110)	-
	<b>309,797</b>	<b>416,992</b>	<b>341,002</b>
<b>Expenses</b>			
Administration	29,157	29,157	30,138
Contracted services	-	-	11,046
Equipment and furniture	1,500	-	1,903
Fuel	3,000	5,915	3,383
Insurance	5,000	4,206	4,453
MTSA	55,000	45,994	53,427
Materials	4,500	12,391	12,540
Rent	2,400	2,200	2,400
Repairs and maintenance	7,000	14,844	8,182
Salaries and benefits	215,630	195,717	262,167
Telecommunications	-	-	158
Training	4,745	-	2,816
Travel	3,500	1,900	3,319
Utilities	9,300	14,383	13,750
	<b>340,732</b>	<b>326,707</b>	<b>409,682</b>
<b>Surplus (deficit) before transfers</b>	<b>(30,935)</b>	<b>90,285</b>	<b>(68,680)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>64,171</b>
<b>Annual surplus (deficit)</b>	<b>(30,935)</b>	<b>90,285</b>	<b>(4,509)</b>



**Tla-o-qui-aht First Nation**  
**Public Works - TyHistanis & Eso**  
**Schedule 14 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	782,038	869,217	855,954
Other revenue and recoveries	103,116	102,080	129,522
	<b>885,154</b>	<b>971,297</b>	<b>985,476</b>
<b>Expenses</b>			
Administration	82,509	93,657	93,795
Contracted services	25,000	44,535	7,414
Equipment and furniture	4,500	2,675	-
Fees, licences and dues (recovery)	1,200	(368)	2,676
Fuel	8,000	5,966	8,087
Insurance	11,600	11,923	12,515
MTSA	174,099	289,740	197,467
Materials	10,000	24,767	19,541
Miscellaneous	-	-	1,897
Rent	2,400	2,200	2,400
Repairs and maintenance	236,932	413,292	264,419
Salaries and benefits	351,468	291,009	337,792
Telecommunications	600	2,114	450
Training (recovery)	7,775	(95)	5,312
Travel	22,000	18,758	24,806
Utilities	23,350	24,740	20,670
	<b>961,433</b>	<b>1,224,913</b>	<b>999,241</b>
<b>Deficit before transfers</b>	<b>(76,279)</b>	<b>(253,616)</b>	<b>(13,765)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>83,503</b>
<b>Annual surplus (deficit)</b>	<b>(76,279)</b>	<b>(253,616)</b>	<b>69,738</b>

**Tla-o-qui-aht First Nation**  
**Geothermal**

**Schedule 15 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	31,000	-	1,169
<b>Expenses</b>			
Administration	720	720	17,730
Contracted services	-	-	107
Equipment and furniture (recovery)	-	(3,197)	3,707
Insurance	3,984	3,964	4,048
Materials	1,500	211	350
Repairs and maintenance	100,000	112,978	187,722
Salaries and benefits	50,040	57,690	60,532
Telecommunications	-	-	414
Training	10,000	-	-
Utilities	60,000	93,695	55,269
	226,244	266,061	329,879
<b>Deficit before transfers and other items</b>	<b>(195,244)</b>	<b>(266,061)</b>	<b>(328,710)</b>
<b>Transfers and other items</b>			
Transfers between programs	-	-	141,747
Capital asset purchases	-	-	(34,270)
	-	-	107,477
<b>Annual deficit</b>	<b>(195,244)</b>	<b>(266,061)</b>	<b>(221,233)</b>

**Tla-o-qui-aht First Nation**  
**Capital Infrastructure**  
**Schedule 16 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	269,984	215,987	213,207
<b>Expenses</b>			
ACRS projects	227,197	5,475	5,073
Repairs and maintenance (recovery)	-	(31,507)	1,480
Equipment and furniture (recovery)	-	(2,150)	-
	227,197	(28,182)	6,553
<b>Annual surplus</b>	<b>42,787</b>	<b>244,169</b>	<b>206,654</b>

**Tla-o-qui-aht First Nation**  
**Capital Assets**

**Schedule 17 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Loss on sale of tangible capital assets	-	-	(62,579)
<b>Surplus (deficit) before capital asset purchases</b>	-	-	(62,579)
<b>Capital asset purchases</b>	-	<b>(984,701)</b>	<b>(257,175)</b>
<b>Annual deficit</b>	-	<b>(984,701)</b>	<b>(319,754)</b>

**Tla-o-qui-aht First Nation**  
**Capital Asset Provision Prgm**  
**Schedule 18 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Amortization	-	<b>2,709,032</b>	2,674,460
<b>Deficit before amortization adjustment</b>	-	<b>(2,709,032)</b>	(2,674,460)
<b>Amortization adjustment</b>	-	<b>2,709,032</b>	2,674,460
<b>Annual surplus</b>	-	-	-

**Tla-o-qui-aht First Nation**  
**School Boat / Water Taxi**  
**Schedule 19 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	172,800	130,660	126,800
Other revenue and recoveries	70,000	51,912	62,301
	<b>242,800</b>	<b>182,572</b>	<b>189,101</b>
<b>Expenses</b>			
Administration	29,136	21,168	21,168
Contracted services	10,000	15,840	15,050
Equipment and furniture	-	-	14,003
Fuel	20,000	31,683	39,624
Insurance	2,000	4,054	5,253
Interest on long-term debt	5,846	4,355	12,181
Materials	2,000	336	2,060
Repairs and maintenance	25,000	46,371	29,283
Salaries and benefits	124,164	115,514	118,726
Travel	-	320	330
Training	2,050	-	-
	<b>220,196</b>	<b>239,641</b>	<b>257,678</b>
<b>Surplus (deficit) before transfers</b>	<b>22,604</b>	<b>(57,069)</b>	<b>(68,577)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>(28,429)</b>
<b>Annual surplus (deficit)</b>	<b>22,604</b>	<b>(57,069)</b>	<b>(97,006)</b>

**Tla-o-qui-aht First Nation**  
**Esowista Youth Centre / Former Daycare**  
**Schedule 20 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Rental income	9,600	8,800	9,600
<b>Expenses</b>			
Administration	1,152	1,991	-
Insurance	1,152	297	1,772
Janitorial and supplies	8,500	8,348	9,031
Materials	1,000	86	-
Repairs and maintenance	5,000	2,459	418
Utilities	1,800	2,885	2,263
	<b>18,604</b>	<b>16,066</b>	<b>13,484</b>
<b>Deficit before transfers</b>	<b>(9,004)</b>	<b>(7,266)</b>	<b>(3,884)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>6,991</b>
<b>Annual surplus (deficit)</b>	<b>(9,004)</b>	<b>(7,266)</b>	<b>3,107</b>

**Tla-o-qui-aht First Nation**  
**Emergency Operations Center**  
**Schedule 21 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	-	136,960	-
<b>Expenses</b>			
Fuel	-	193	-
<b>Annual surplus</b>	-	136,767	-



**Tla-o-qui-aht First Nation**  
**TyHistanis Youth Center**  
**Schedule 22 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Materials	-	1,826	-
Equipment and furniture	-	2,448	-
	-	4,274	-
<b>Annual deficit</b>	-	<b>(4,274)</b>	-

**Tla-o-qui-aht First Nation**  
**Tonquin Trail**

**Schedule 23 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	-	<b>(3,989)</b>	-
<b>Annual deficit</b>	-	<b>(3,989)</b>	-

**Tla-o-qui-aht First Nation**  
**Health Centre - TyHistanis**  
**Schedule 24 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Government funding			
Nuu-chah-nulth Tribal Council	33,630	<b>33,631</b>	33,630
First Nations Health Authority	-	-	(600)
Rental income	39,600	<b>42,300</b>	47,450
	<b>73,230</b>	<b>75,931</b>	80,480
<b>Expenses</b>			
Administration	8,788	<b>8,848</b>	8,848
Insurance	4,936	<b>6,499</b>	6,635
Janitorial and supplies	31,946	<b>28,120</b>	32,239
Materials	1,000	<b>973</b>	378
Repairs and maintenance	5,000	<b>1,123</b>	3,597
Utilities	22,000	<b>21,822</b>	16,780
	<b>73,670</b>	<b>67,385</b>	68,477
<b>Annual surplus (deficit)</b>	<b>(440)</b>	<b>8,546</b>	12,003

**Tla-o-qui-aht First Nation**  
**Social Development**  
**Schedule 25 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	98,755	99,598	106,217
Other revenue and recoveries	-	2,558	2,985
	<b>98,755</b>	<b>102,156</b>	<b>109,202</b>
<b>Expenses</b>			
Administration	11,851	11,851	22,650
Equipment and furniture	800	-	1,301
Family support	5,000	6,149	513
Materials	576	398	-
National child benefit	14,000	122	10,030
Rent	9,600	8,800	9,600
Salaries and benefits	130,473	75,251	70,945
Training	3,710	-	-
Travel	2,000	-	5,164
	<b>178,010</b>	<b>102,571</b>	<b>120,203</b>
<b>Deficit before transfers</b>	<b>(79,255)</b>	<b>(415)</b>	<b>(11,001)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>89,991</b>
<b>Annual surplus (deficit)</b>	<b>(79,255)</b>	<b>(415)</b>	<b>78,990</b>

**Tla-o-qui-aht First Nation**  
**Social Assistance**  
**Schedule 26 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	540,000	780,640	654,610
<b>Expenses</b>			
Social assistance	509,500	735,105	481,390
Utilities	30,500	24,453	29,664
	540,000	759,558	511,054
<b>Annual surplus</b>	-	21,082	143,556

**Tla-o-qui-aht First Nation**  
**Health - Administration**  
**Schedule 27 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	548,821	582,418	699,033
Other revenue and recoveries	173,498	32,973	32,356
First Nations Health Authority	-	135,397	11,506
Donations	15,000	1,250	4,310
	<b>737,319</b>	<b>752,038</b>	<b>747,205</b>
<b>Expenses</b>			
Administration	45,376	45,417	55,202
Community events	15,000	56,295	38,467
Contracted services	82,883	16,241	2,915
Elders costs	15,000	-	13,714
Equipment and furniture	1,865	-	-
Food bank	1,500	18,582	13,081
Materials	1,595	1,598	3,459
Medical Travel	312,218	220,805	302,520
Rent	28,800	31,900	34,800
Salaries and benefits	270,258	285,149	204,457
Technical support	300	300	310
Telecommunications	1,200	900	850
Training	25,069	3,202	28,254
Travel	5,000	1,489	19,930
	<b>806,064</b>	<b>681,878</b>	<b>717,959</b>
<b>Surplus before transfers</b>	<b>(68,745)</b>	<b>70,160</b>	<b>29,246</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>84,466</b>
<b>Annual Surplus (deficit)</b>	<b>(68,745)</b>	<b>70,160</b>	<b>113,712</b>

**Tla-o-qui-aht First Nation**  
**Health - Home & Community Care**  
**Schedule 28 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	42,459	-	18,368
First Nations Health Authority	-	1,828	-
	<b>42,459</b>	<b>1,828</b>	<b>18,368</b>
<b>Expenses</b>			
Administration	5,095	5,095	5,790
Equipment and furniture	1,800	-	-
Salaries and benefits	41,771	6,470	24,218
Travel	582	100	1,244
	<b>49,248</b>	<b>11,665</b>	<b>31,252</b>
<b>Deficit before transfers</b>	<b>(6,789)</b>	<b>(9,837)</b>	<b>(12,884)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>5,790</b>
<b>Annual deficit</b>	<b>(6,789)</b>	<b>(9,837)</b>	<b>(7,094)</b>

**Tla-o-qui-aht First Nation**  
**Family Care**

**Schedule 29 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	85,000	375,245	85,000
Other revenue and recoveries	-	30,452	-
	<b>85,000</b>	<b>405,697</b>	<b>85,000</b>
<b>Expenses</b>			
Administration	10,200	40,200	12,283
Contracted services	-	63,750	2,337
Family support	1,099	19,507	1,926
Honoraria	9,000	-	300
Materials	250	679	196
Professional fees	1,000	-	-
Rent	4,800	4,400	4,800
Salaries and benefits	68,361	95,301	85,593
Telecommunications	600	800	500
Training	3,985	1,488	220
Travel	2,500	830	1,343
	<b>101,795</b>	<b>226,955</b>	<b>109,498</b>
<b>Surplus (deficit) before transfers</b>	<b>(16,795)</b>	<b>178,742</b>	<b>(24,498)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>17,361</b>
<b>Annual surplus (deficit)</b>	<b>(16,795)</b>	<b>178,742</b>	<b>(7,137)</b>



**Tla-o-qui-aht First Nation**  
**Alcohol and Drug**  
**Schedule 30 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	105,627	98,766	105,634
Other revenue and recoveries	-	2,888	30,000
	<b>105,627</b>	<b>101,654</b>	<b>135,634</b>
<b>Expenses</b>			
Administration	12,675	12,687	16,915
Contracted services	30,000	2,925	25,980
Family support	1,304	750	817
Fees, licences and dues	315	524	524
Materials	-	495	384
Rent	4,800	4,400	4,800
Salaries and benefits	82,411	89,991	77,061
Technical support	100	-	-
Telecommunications	600	600	750
Training	2,291	-	636
Travel	4,000	758	2,999
	<b>138,496</b>	<b>113,130</b>	<b>130,866</b>
<b>Surplus (deficit) before transfers</b>	<b>(32,869)</b>	<b>(11,476)</b>	<b>4,768</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>5,333</b>
<b>Annual surplus (deficit)</b>	<b>(32,869)</b>	<b>(11,476)</b>	<b>10,101</b>

**Tla-o-qui-aht First Nation**  
**Families In Crisis**

**Schedule 31 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	58,374	764,770	112,113
Other revenue and recoveries	-	1,280	-
First Nations Health Authority	-	222,459	-
Donations	-	119,833	-
	<b>58,374</b>	<b>1,108,342</b>	<b>112,113</b>
<b>Expenses</b>			
Family support	100,000	62,326	106,387
Travel	-	510,366	37,288
Salaries and benefits	-	169,169	-
	<b>100,000</b>	<b>741,861</b>	<b>143,675</b>
<b>Annual surplus (deficit)</b>	<b>(41,626)</b>	<b>366,481</b>	<b>(31,562)</b>

**Tla-o-qui-aht First Nation**  
**Health - FNHA Agreement**  
**Schedule 32 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
First Nations Health Authority (Recovery)	-	-	(46,090)
<b>Annual deficit</b>	-	-	(46,090)

**Tla-o-qui-aht First Nation**  
**Warriors**

**Schedule 33 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
First Nations Health Authority	-	<b>76,800</b>	-
<b>Expenses</b>			
Materials	-	<b>2,825</b>	-
Salaries and benefits	-	<b>4,016</b>	-
	-	<b>6,841</b>	-
<b>Annual Surplus</b>	-	<b>69,959</b>	-

**Tla-o-qui-aht First Nation**  
**National Child Benefit**  
**Schedule 34 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
National child benefit	-	<b>4,500</b>	-
<b>Annual deficit</b>	-	<b>(4,500)</b>	-

**Tla-o-qui-aht First Nation**  
**Tribal Parks**

**Schedule 35 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	185,000	246,934	236,471
Province of British Columbia	170,000	537,969	82,772
Nuu-chah-nulth Tribal Council	31,860	32,498	31,860
Donations	15,000	5,202	6,637
	<b>401,860</b>	<b>822,603</b>	<b>357,740</b>
<b>Expenses</b>			
Administration	48,223	47,503	51,618
Community events	-	10,000	-
Community garden	5,000	-	1,000
Contracted services	51,000	73,242	72,388
Equipment and furniture	12,000	192	841
Fuel	1,500	1,222	2,029
Insurance	-	1,957	2,343
Interest on long-term debt	4,000	836	2,119
Materials	-	15,973	16,767
Rent	2,400	2,200	2,400
Salaries and benefits	139,963	173,773	132,891
Travel	2,000	6,014	10,885
	<b>266,086</b>	<b>332,912</b>	<b>295,281</b>
<b>Surplus before transfers</b>	<b>135,774</b>	<b>489,691</b>	<b>62,459</b>
<b>Transfers between programs</b>	<b>(35,000)</b>	<b>35,000</b>	<b>21,973</b>
<b>Annual surplus</b>	<b>8,001</b>	<b>524,691</b>	<b>84,432</b>

**Tla-o-qui-aht First Nation**  
**Natural Resources**

**Schedule 36 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Province of British Columbia	206,000	281,576	209,630
Other revenue and recoveries	142,500	190,128	202,444
Nuu-chah-nulth Tribal Council	-	115,453	5,091
Lease income	80,000	22,899	87,029
	<b>428,500</b>	<b>610,056</b>	504,194
<b>Expenses</b>			
Administration	40,620	59,277	43,713
Contracted services	10,000	4,400	1,450
Equipment and furniture	1,000	2,363	-
Food fish	80,000	77,872	70,246
Fuel	-	79	562
Honoraria	36,000	45,125	19,008
Insurance	1,500	150	845
Materials	-	-	422
Meeting	7,000	10,892	3,613
Professional fees	-	3,405	2,157
Rent	9,600	8,800	9,600
Salaries and benefits	83,747	30,784	53,041
Telecommunications	600	-	550
Training	4,400	8,550	4,400
Travel	17,000	2,532	3,191
	<b>291,467</b>	<b>254,229</b>	212,798
<b>Surplus before transfers</b>	<b>137,033</b>	<b>355,827</b>	291,396
<b>Transfers between programs</b>	<b>(35,000)</b>	<b>(35,000)</b>	(216,977)
<b>Annual surplus</b>	<b>102,033</b>	<b>320,827</b>	74,419

**Tla-o-qui-aht First Nation**  
**T'aaq-Wiihak**

**Schedule 37 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	<b>34,500</b>	-	47,340
Other revenue and recoveries	-	<b>4,550</b>	10,249
	<b>34,500</b>	<b>4,550</b>	57,589
<b>Expenses</b>			
Contracted services	<b>90,000</b>	<b>34,000</b>	77,379
Professional fees	-	<b>88,000</b>	34,433
Salaries and benefits	-	<b>495</b>	1,054
Travel	-	-	32
	<b>90,000</b>	<b>122,495</b>	112,898
<b>Deficit before transfers</b>	<b>(55,500)</b>	<b>(117,945)</b>	(55,309)
<b>Transfers between programs</b>	-	-	25,500
<b>Annual deficit</b>	<b>(55,500)</b>	<b>(117,945)</b>	(29,809)



**Tla-o-qui-aht First Nation**  
**Aboriginal Fishing Strategies**  
**Schedule 38 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	105,390	221,126	105,390
Other revenue and recoveries	1,275	-	1,658
	<b>106,665</b>	<b>221,126</b>	<b>107,048</b>
<b>Expenses</b>			
Administration	12,800	12,800	12,935
Contracted services	4,826	350	928
Equipment and furniture	-	-	2,796
Fuel	3,500	4,022	1,143
Insurance	2,000	1,170	1,918
Materials	600	2,318	121
Meeting	2,500	-	250
Rent	6,000	4,400	4,800
Repairs and maintenance (recovery)	3,693	(1,674)	3,053
Salaries and benefits	58,605	71,977	63,278
Telecommunications	3,908	-	-
Training	3,500	-	-
Travel	7,000	2,794	9,398
	<b>108,932</b>	<b>98,157</b>	<b>100,620</b>
<b>Surplus before transfers</b>	<b>(2,267)</b>	<b>122,969</b>	<b>6,428</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>1,123</b>
<b>Annual surplus</b>	<b>(2,267)</b>	<b>122,969</b>	<b>7,551</b>

**Tla-o-qui-aht First Nation**  
**Salmon Enhancement Program**  
**Schedule 39 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Department of Fisheries and Oceans	130,809	130,810	130,809
Other revenue and recoveries	-	-	120
	<b>130,809</b>	<b>130,810</b>	<b>130,929</b>
<b>Expenses</b>			
Administration	15,697	15,697	15,697
Contracted services	-	16,000	-
Equipment and furniture	9,600	9,858	10,220
Food fish	6,000	-	-
Fuel	9,500	3,850	9,938
Insurance	2,028	4,538	3,753
Materials	211	529	2,309
Rent	4,800	4,400	4,800
Repairs and maintenance	5,200	-	537
Salaries and benefits	94,223	79,159	95,921
Telecommunications	600	-	150
Training	1,061	-	-
Travel	1,000	10	1,275
	<b>149,920</b>	<b>134,041</b>	<b>144,600</b>
<b>Deficit before transfers</b>	<b>(19,111)</b>	<b>(3,231)</b>	<b>(13,671)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>13,027</b>
<b>Annual deficit</b>	<b>(19,111)</b>	<b>(3,231)</b>	<b>(644)</b>

**Tla-o-qui-aht First Nation**  
**Tranquil Creek**

**Schedule 40 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	-	<b>30,000</b>	32,296
<b>Expenses</b>			
Contracted services	-	-	35,253
<b>Annual surplus (deficit)</b>	-	<b>30,000</b>	(2,957)

**Tla-o-qui-aht First Nation**  
**Land Use Planning (DL124)**  
**Schedule 41 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	112,625	50,000	112,625
<b>Expenses</b>			
Contracted services	112,625	7,366	130,674
<b>Annual surplus (deficit)</b>	-	42,634	(18,049)

**Tla-o-qui-aht First Nation**  
**Enterprise Fund**

**Schedule 42 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
BC Gaming	-	785,959	732,437
Nuu-chah-nulth Tribal Council	729,000	-	-
Property tax income	308,369	230,141	308,369
Income (loss) from investment in Nation business entities	-	(1,080,587)	35,276
Donations	-	-	1
Interest income	-	-	86,182
	<b>1,037,369</b>	<b>(64,487)</b>	<b>1,162,265</b>
<b>Expenses</b>			
Administration	6,000	6,000	6,000
Interest on long-term debt	190,000	32,810	164,490
	<b>196,000</b>	<b>38,810</b>	<b>170,490</b>
<b>Surplus (deficit) before transfers</b>	<b>841,369</b>	<b>(103,297)</b>	<b>991,775</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>(446,000)</b>
<b>Annual surplus (deficit)</b>	<b>841,369</b>	<b>(103,297)</b>	<b>545,775</b>

**Tla-o-qui-aht First Nation**  
**New Hatchery**

**Schedule 43 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>	-	-	120
<b>Annual surplus</b>	-	-	120

**Tla-o-qui-aht First Nation**  
**Education**

**Schedule 44 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	186,217	380,904	186,217
Other revenue and recoveries	74,500	166,384	55,723
Donations	1,250	-	1,250
	<b>261,967</b>	<b>547,288</b>	243,190
<b>Expenses</b>			
Administration	31,436	52,170	27,173
Community events	14,000	-	9,221
Contracted services	60,000	13,770	11,918
Equipment and furniture	-	61,816	2,198
Insurance	5,000	1,566	1,340
Materials	9,000	12,948	7,159
Rent	7,200	6,600	7,200
Repairs and maintenance	1,500	2,913	1,614
Salaries and benefits	74,201	92,873	85,109
Student expenses	51,000	25,620	23,863
Technical support	300	750	227
Telecommunications	600	1,015	662
Training	24,075	26,833	20,895
Travel	18,000	7,582	13,910
	<b>296,312</b>	<b>306,456</b>	212,489
<b>Surplus (deficit) before transfers</b>	<b>(34,345)</b>	<b>240,832</b>	30,701
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	(22,019)
<b>Annual surplus (deficit)</b>	<b>(34,345)</b>	<b>240,832</b>	8,682

**Tla-o-qui-aht First Nation**  
**Headstart**

**Schedule 45 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	202,851	221,129	220,645
Province of British Columbia	72,000	67,293	83,713
First Nations Health Authority	172,028	-	65,436
Other revenue and recoveries	55,000	217,163	56,711
	<b>501,879</b>	<b>505,585</b>	426,505
<b>Expenses</b>			
Administration	56,025	63,203	57,946
Equipment and furniture	2,000	21,395	6,943
Honoraria	7,500	-	1,838
Insurance	2,916	2,615	2,362
Janitorial and supplies	22,000	19,651	19,895
Materials	12,000	34,556	14,773
Rent	4,800	4,400	4,800
Repairs and maintenance	2,000	22	2,048
Salaries and benefits	367,941	328,430	281,293
Technical support	300	-	-
Training	17,000	3,529	16,022
Travel	3,000	3,955	9,684
Utilities	3,000	1,533	2,734
	<b>500,482</b>	<b>483,289</b>	420,338
<b>Surplus before other items</b>	<b>1,397</b>	<b>22,296</b>	6,167
<b>Transfers between programs</b>	<b>-</b>	<b>(16,182)</b>	(6,167)
<b>Annual surplus</b>	<b>1,397</b>	<b>6,114</b>	-



**Tla-o-qui-aht First Nation**  
**Youth Worker**

**Schedule 46 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	57,504	134,161	88,677
Nuu-chah-nulth Tribal Council	52,831	45,342	45,342
Province of British Columbia	-	9,523	-
	<b>110,335</b>	<b>189,026</b>	<b>134,019</b>
<b>Expenses</b>			
Administration	13,240	15,560	21,877
Community events	-	-	73
Contracted services	67,504	10,367	60,119
Equipment and furniture	500	1,830	-
Materials	1,000	4,415	828
Meeting	500	288	179
Rent	4,800	4,400	4,800
Salaries and benefits	101,449	132,172	91,060
Training	36,750	19,056	11,923
	<b>225,743</b>	<b>188,088</b>	<b>190,859</b>
<b>Surplus (deficit) before transfers</b>	<b>(115,408)</b>	<b>938</b>	<b>(56,840)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>65,378</b>
<b>Annual surplus (deficit)</b>	<b>(115,408)</b>	<b>938</b>	<b>8,538</b>

**Tla-o-qui-aht First Nation**  
**Culture and Language**  
**Schedule 47 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Province of British Columbia	-	<b>19,046</b>	-
Other revenue and recoveries	159,000	<b>159,000</b>	-
	<b>159,000</b>	<b>178,046</b>	-
<b>Expenses</b>			
Administration	19,080	<b>19,080</b>	-
Contracted services	-	<b>69,219</b>	-
Equipment and furniture	7,500	<b>5,822</b>	-
Honoraria	31,200	-	-
Materials	12,000	<b>27,412</b>	-
Salaries and benefits	90,951	<b>52,742</b>	-
Training	15,000	<b>19,953</b>	-
	<b>175,731</b>	<b>194,228</b>	-
<b>Transfers between programs</b>	-	<b>16,182</b>	-
<b>Annual deficit</b>	<b>(16,731)</b>	-	-

**Tla-o-qui-aht First Nation**  
**Social Housing 6 Units**  
**Schedule 48 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	52,044	49,649	51,649
Rental income	71,640	71,640	71,640
	<b>123,684</b>	<b>121,289</b>	<b>123,289</b>
<b>Expenses</b>			
Administration	8,597	9,446	4,608
Amortization	32,500	-	86,866
Bad debts (recovery)	-	(9,099)	-
Insurance	4,212	4,192	4,279
Interest on long-term debt (recovery)	9,800	(85,132)	-
Materials	300	1,694	348
Professional fees (recovery)	735	(200)	560
Repairs and maintenance	12,500	5,545	7,062
Salaries and benefits	-	717	509
	<b>68,644</b>	<b>(72,837)</b>	<b>104,232</b>
<b>Surplus before amortization adjustment</b>	<b>55,040</b>	<b>194,126</b>	<b>19,057</b>
<b>Amortization adjustment</b>	<b>-</b>	<b>86,866</b>	<b>86,866</b>
<b>Annual surplus</b>	<b>55,040</b>	<b>280,992</b>	<b>105,923</b>

**Tla-o-qui-aht First Nation**  
**Social Housing 12 Units Opitsaht**  
**Schedule 49 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	33,168	24,923	29,323
Rental income	79,800	84,692	76,500
Interest income	18,000	5,796	18,252
	<b>130,968</b>	<b>115,411</b>	<b>124,075</b>
<b>Expenses</b>			
Administration	11,736	11,736	9,510
Amortization	58,345	104,168	103,497
Bad debts	-	5,199	68,852
Bank charges and interest	150	195	203
Insurance	5,676	5,658	5,777
Interest on long-term debt	15,000	16,925	19,315
Materials	10,000	9,388	7,079
Professional fees (recovery)	735	(635)	1,720
Repairs and maintenance	32,278	63,690	151,937
Salaries and benefits	-	13,824	12,537
	<b>133,920</b>	<b>230,148</b>	<b>380,427</b>
<b>Deficit before transfers and other items</b>	<b>(2,952)</b>	<b>(114,737)</b>	<b>(256,352)</b>
<b>Transfers and other items</b>			
Amortization adjustment	-	104,168	103,497
Transfers between programs	-	-	(9,000)
<b>Annual deficit</b>	<b>(2,952)</b>	<b>(10,569)</b>	<b>(161,855)</b>

**Tla-o-qui-aht First Nation**  
**Social Housing - 6 Units TyHistanis**  
**Schedule 50 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	38,409	41,048	41,084
Rental income	52,860	52,860	48,735
	<b>91,269</b>	<b>93,908</b>	89,819
<b>Expenses</b>			
Administration	6,343	6,343	6,221
Amortization	29,092	86,866	58,846
Bad debts	-	47,137	-
Insurance	3,468	3,458	3,530
Interest on long-term debt	13,590	12,352	13,018
Materials	9,000	586	1,292
Professional fees	735	(915)	2,000
Repairs and maintenance	28,100	4,912	18,409
Salaries and benefits	-	637	655
	<b>90,328</b>	<b>161,376</b>	103,971
<b>Deficit before other amortization adjustment</b>	<b>941</b>	<b>(67,468)</b>	(14,152)
<b>Amortization adjustment</b>	<b>-</b>	<b>58,846</b>	58,846
<b>Annual surplus (deficit)</b>	<b>941</b>	<b>(8,622)</b>	44,694

**Tla-o-qui-aht First Nation**  
**Four Plex & Band Owned Housing**  
**Schedule 51 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	169,167	169,822	167,751
Other revenue and recoveries	-	127,298	63,326
Canada Mortgage and Housing Corporation (Recovery)	(7,400)	(7,920)	(7,730)
Rental income	419,160	427,480	424,607
	<b>580,927</b>	<b>716,680</b>	647,954
<b>Expenses</b>			
Administration	69,711	71,763	88,091
Bad debts	50,000	108,098	-
Honoraria	7,200	-	648
Insurance	29,928	54,227	32,105
Interest on long-term debt	205,000	186,226	205,409
Materials	11,500	88,537	71,106
Professional fees	7,500	899	9,035
Rent	9,600	8,800	9,600
Repairs and maintenance	120,000	130,053	142,021
Salaries and benefits	278,946	192,661	199,746
Telecommunications	600	125	670
Training (recovery)	5,500	(64)	5,013
Travel	6,000	10,564	20,561
	<b>801,485</b>	<b>851,889</b>	784,005
<b>Deficit before transfers</b>	<b>(220,558)</b>	<b>(135,209)</b>	(136,051)
<b>Transfers between programs</b>	-	-	135,583
<b>Annual deficit</b>	<b>(220,558)</b>	<b>(135,209)</b>	(468)

**Tla-o-qui-aht First Nation**  
**Band Owned 13 Units Ty Histanis**  
**Schedule 52 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Materials	-	<b>140</b>	-
Salaries and benefits	-	-	1,532
Repairs and maintenance	-	<b>2,592</b>	-
<b>Annual deficit</b>	-	<b>(2,732)</b>	(1,532)

**Tla-o-qui-aht First Nation**  
**Social Housing 16 Units**  
**Schedule 53 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Materials	-	11	-
Bad debts (recovery)	-	<b>(16,584)</b>	-
<b>Annual surplus</b>	-	<b>16,573</b>	-



**Tla-o-qui-aht First Nation**  
**Social Housing 7 Units TyHistanis**  
**Schedule 54 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	<b>38,017</b>	<b>36,787</b>	36,787
Rental income	<b>53,295</b>	<b>56,100</b>	56,100
	<b>91,312</b>	<b>92,887</b>	92,887
<b>Expenses</b>			
Administration	<b>10,621</b>	<b>10,621</b>	10,821
Amortization	<b>47,647</b>	<b>76,308</b>	76,308
Bad debts	-	<b>66,815</b>	-
Insurance	<b>3,375</b>	<b>3,309</b>	3,379
Interest on long-term debt	<b>10,300</b>	<b>9,503</b>	9,004
Materials	-	<b>4,555</b>	550
Professional fees	<b>1,050</b>	<b>2,205</b>	2,025
Repairs and maintenance	<b>16,950</b>	<b>4,834</b>	24,177
Salaries and benefits	-	<b>392</b>	988
	<b>89,943</b>	<b>178,542</b>	127,252
<b>Surplus (deficit) before amortization adjustment</b>	<b>1,369</b>	<b>(85,655)</b>	(34,365)
<b>Amortization adjustment</b>	-	<b>76,309</b>	76,308
<b>Annual surplus (deficit)</b>	<b>1,369</b>	<b>(9,346)</b>	41,943

**Tla-o-qui-aht First Nation**  
**9 Units Elders Band Owned Housing**  
**Schedule 55 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Expenses</b>			
Materials	-	-	266
Administration	-	111	-
<b>Annual deficit</b>	-	<b>(111)</b>	<b>(266)</b>

**Tla-o-qui-aht First Nation**  
**Social Housing 12 Units TyHistanis**  
**Schedule 56 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	70,291	81,755	81,005
Rental income	109,140	109,140	109,140
	<b>179,431</b>	<b>190,895</b>	190,145
<b>Expenses</b>			
Administration	23,004	23,004	21,532
Amortization	64,500	184,252	125,407
Bad debts	-	211,748	-
Insurance	7,740	7,407	7,562
Interest on long-term debt	35,500	33,716	35,387
Materials	3,000	7,403	2,475
Professional fees (recovery)	750	(2,675)	285
Repairs and maintenance	36,200	25,583	12,045
Salaries and benefits	-	2,527	12,956
	<b>170,694</b>	<b>492,965</b>	217,649
<b>Deficit before amortization adjustment</b>	<b>8,737</b>	<b>(302,070)</b>	(27,504)
<b>Amortization adjustment</b>	<b>-</b>	<b>125,407</b>	125,407
<b>Annual surplus (deficit)</b>	<b>8,737</b>	<b>(176,663)</b>	97,903

**Tla-o-qui-aht First Nation**  
**Housing Renovations**  
**Schedule 57 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	306,260	-	306,260
Other revenue and recoveries	461,336	400	150,336
	<b>767,596</b>	<b>400</b>	<b>456,596</b>
<b>Expenses</b>			
Administration	-	15,539	15,458
Contracted services	-	1,900	-
Equipment and furniture	-	330,043	517,871
Rent	-	12,650	19,200
Salaries and benefits	-	-	442
	<b>-</b>	<b>360,132</b>	<b>552,971</b>
<b>Deficit before transfers</b>	<b>767,596</b>	<b>(359,732)</b>	<b>(96,375)</b>
<b>Transfers between programs</b>	<b>192,465</b>	<b>-</b>	<b>83,795</b>
<b>Annual deficit</b>	<b>960,061</b>	<b>(359,732)</b>	<b>(12,580)</b>

**Tla-o-qui-aht First Nation**  
**Container Housing**  
**Schedule 58 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Unaudited)</b>	<b>2021 (Unaudited)</b>	<b>2020 (Unaudited)</b>
<b>Revenue</b>			
Other revenue and recoveries	-	6,780	4,110
Rental income	137,280	242,231	190,008
	<b>137,280</b>	<b>249,011</b>	<b>194,118</b>
<b>Expenses</b>			
Administration	-	32,767	-
Bad debts	-	8,666	-
Contracted services	-	23,319	16,485
Insurance	-	7,510	4,397
Interest on long-term debt	-	55,779	81,367
Materials	-	6,620	-
Professional fees	-	2,032	-
Rent	-	8,040	-
Repairs and maintenance	-	1,295	1,925
Utilities	-	16,168	8,202
	-	<b>162,196</b>	<b>112,376</b>
<b>Annual surplus</b>	<b>137,280</b>	<b>86,815</b>	<b>81,742</b>

**Tla-o-qui-aht First Nation**  
**12 Units - 3 4Plexs TyHistanis**  
**Schedule 59 - Consolidated Schedule of Revenue and Expenses [and Accumulated**  
**Surplus (Deficit)]**  
*For the year ended March 31, 2021*

	<b>2021</b> <b>Budget</b> <b>(Unaudited)</b>	<b>2021</b> <b>(Unaudited)</b>	<b>2020</b> <b>(Unaudited)</b>
<b>Revenue</b>			
Rental income	-	450	-
<b>Annual Surplus</b>	-	450	-